



# Deconstructing Ransomware Operations

From Initial Access to Triple Extortion, What to Expect in 2026

[halcyon.ai](https://halcyon.ai)

The **Halcyon Ransomware Research Center** unites experts, drives smart policies, and delivers actionable intelligence to detect, disrupt, and defeat ransomware.

### **Unite Experts and Defenders**

We bring together cybersecurity experts, government officials, and international partners to share knowledge, close critical gaps, and take decisive action against ransomware.

### **Drive Public Policy**

We identify policy challenges and deliver data-driven options to solve ransomware challenges through smart sources, quality research, and trust-based consensus building with our public and private industry partners.

### **Advance Understanding**

From in-depth ransomware analysis to practical threat intelligence, we deliver insights designed to be clear, actionable, and impactful at every stage of defense.

# The Ransomware Reality



**8000+ Ransomware Attacks**

Reported or claimed by threat actors globally in 2025



**19 Attack Attempts**

Every Second in 2024



**\$5,130,000**

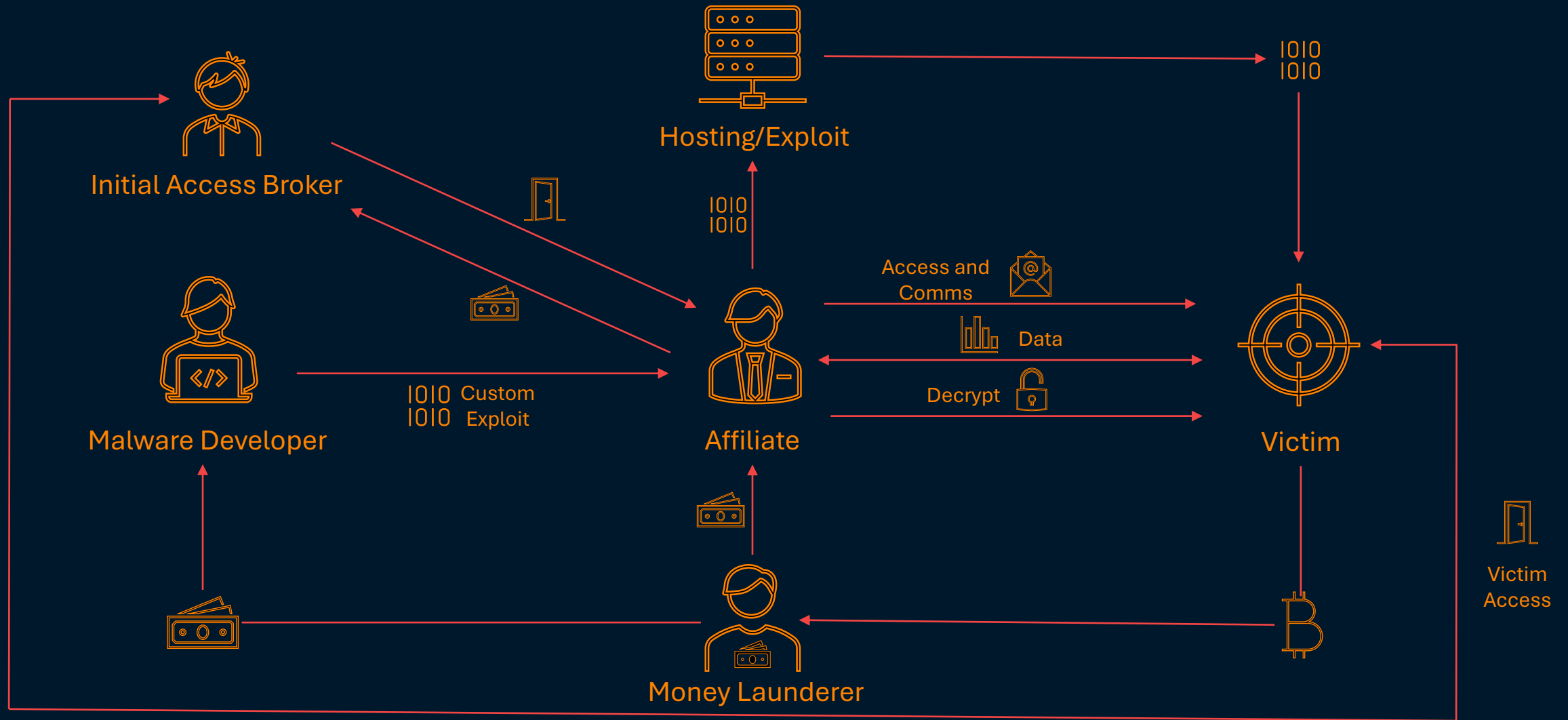
Average Recovery Cost



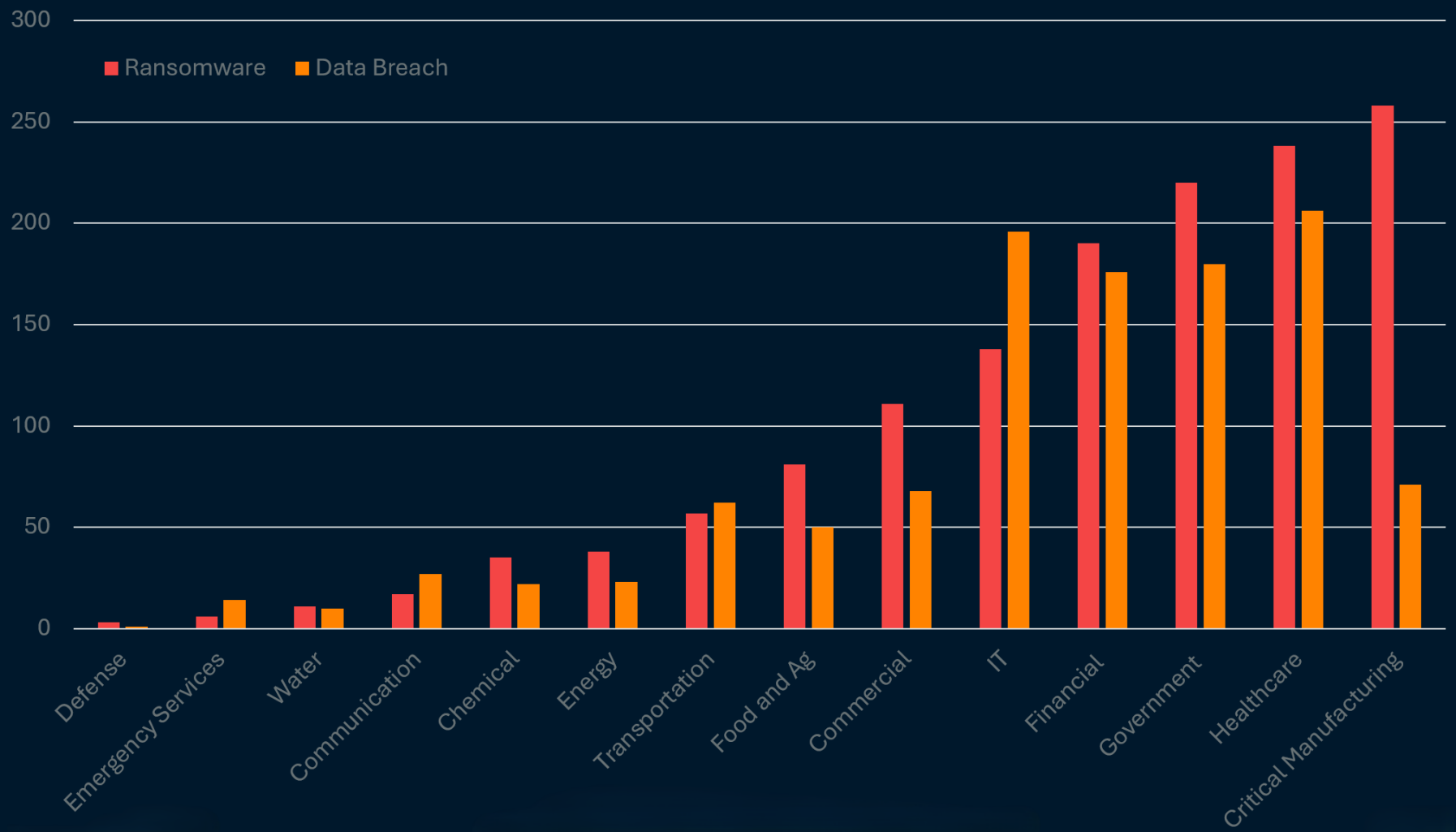
**22 Days of Downtime**

Average Time for Recovery

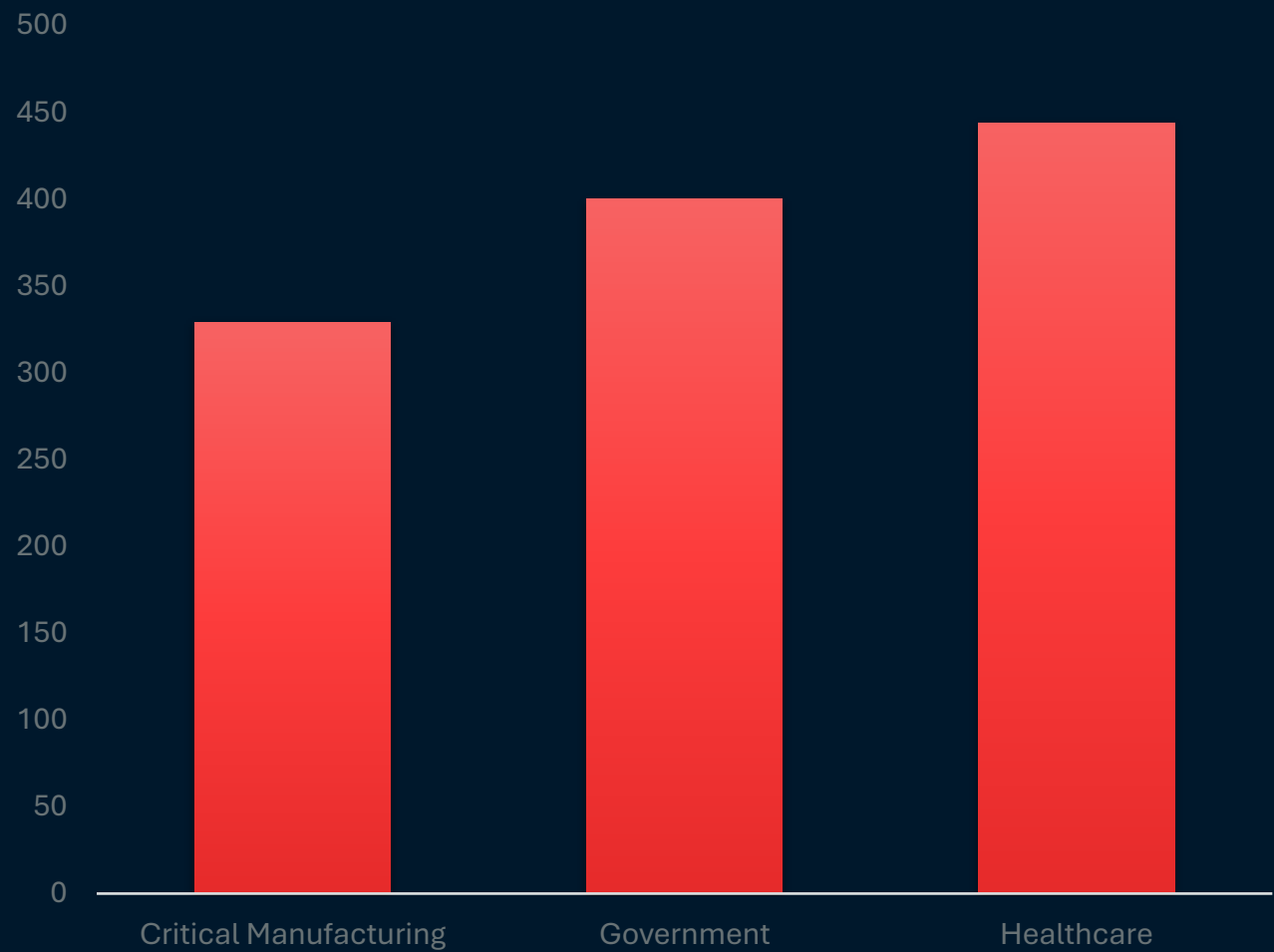
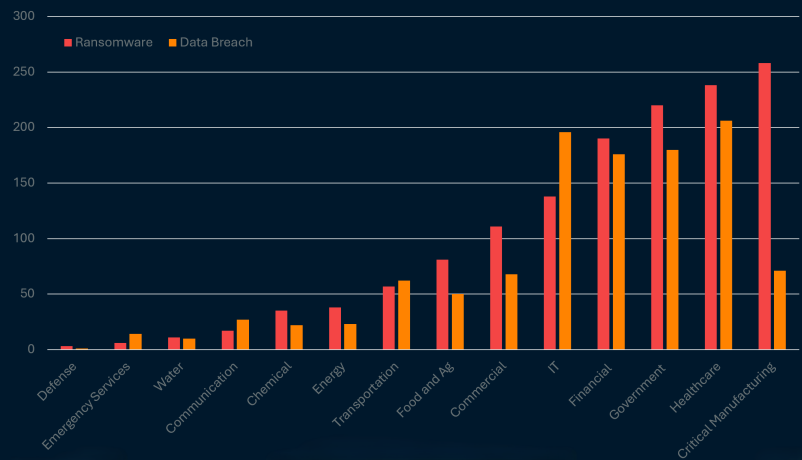
# Ransomware-as-a-Service



# Ransomware and Data Breach By Sector



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# No Guarantees

## Not All Data is Recovered

On average, 65% of data recovered after paying ransom.

For one in five cases, decryptors fail entirely or corrupt files.

## Repeat Attacks Are Common

78% of organizations that paid were attacked again.

Of those, 36% were hit by the same threat actor.

# The Threat Landscape is Changing



The number of ransomware groups is increasing

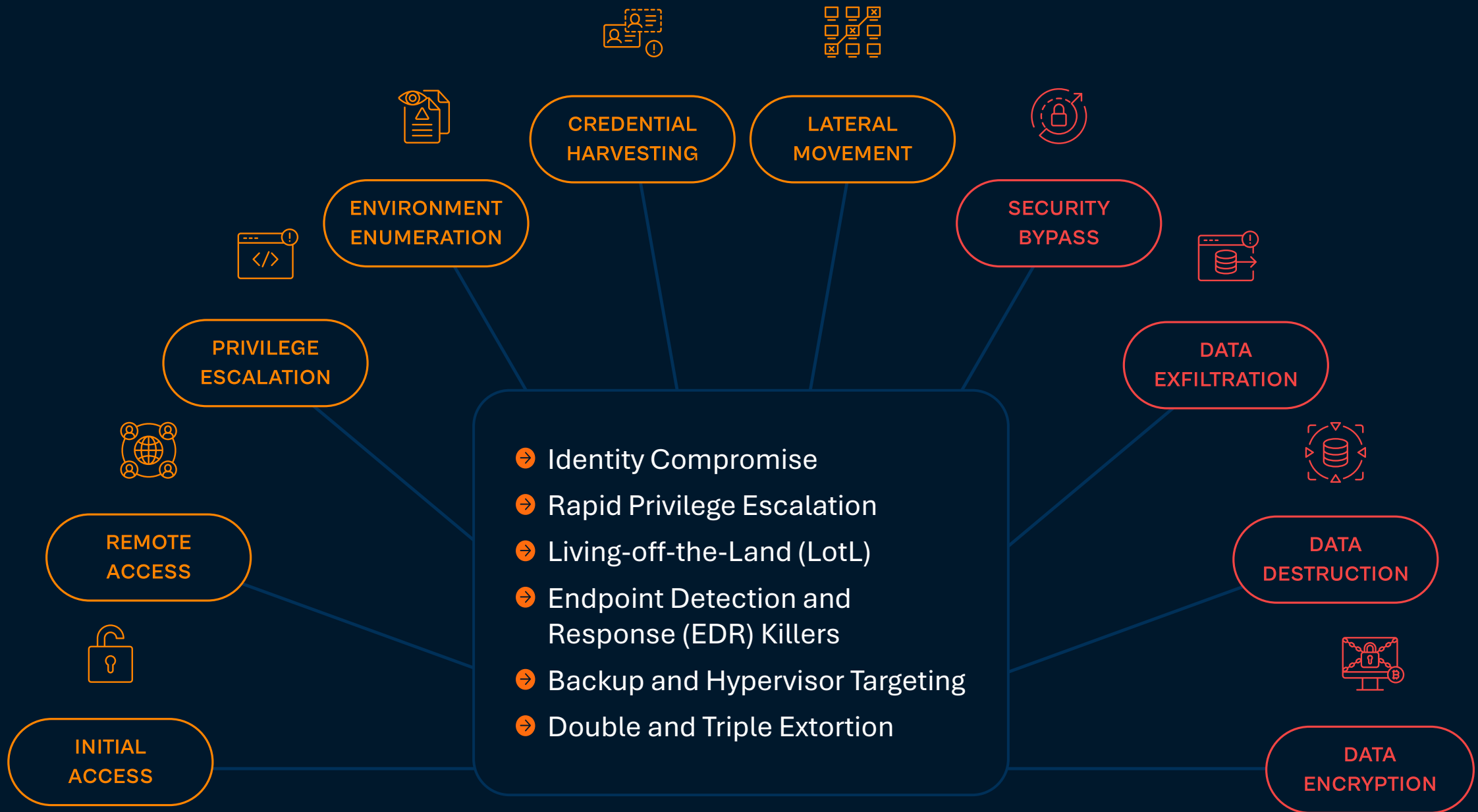


The fastest growing threat is speed



Targeting has shifted from opportunistic to strategic





## How Modern Ransomware Operations Work

# Why Ransomware Works So Well



**Identity is still too easy to abuse**



**Anti-virus and EDR systems are relentlessly targeted**



**Defenders are not optimized for speed**

# Nation-State Overlaps



## **Nation-state and criminals increasingly indistinguishable**

Zero Days  
Identity/Authentication Abuse  
Living Off the Land  
Data Theft First

## **Nation states masquerade as cyber criminals**

Iranian attacks against Albania in 2022 deployed ransomware to hide more destructive operations

# What to Expect in 2026



## Prediction #1

The Number of Attacks Will Go Up (and Many Attackers Will be Amateurs)



## Prediction #2

AI-Enhanced Social Engineering Will Become the #1 Initial Access Vector



## Prediction #3

Faster, Fully Automated Ransomware Campaigns

# Hardening Against Increasingly Advanced Ransomware Operations

## Ask the Right Questions

Are we clear on our current security posture and incident readiness?

Where are we knowingly accepting risk—and why?

What workforce, funding, or policy constraints prevent improvement?

## Practice Incident Response

What services stay online?

What stops?

Who decides?

Who speaks?

## Prioritize Defense in Depth

Assume you will be compromised

Layer your defenses

## Go Beyond Signature-Based Detection

Deploy advanced protection that includes behavior-based detection



# Thank You

Questions? Contact us at [Ransomware-Research-Center@halcyon.ai](mailto:Ransomware-Research-Center@halcyon.ai)

Visit us at [www.halcyon.ai/ransomware-research](http://www.halcyon.ai/ransomware-research)

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